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REPORT OF THE CHIEF FINANCE OFFICER AND  
LEAD MEMBER FOR FINANCE AND SUPPORT SERVICES

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OVERVIEW AND SCRUTINY BOARD  
2 DECEMBER 2020

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TITLE: 2020/21 - BUDGET MONITORING AND SAVINGS PROGRAMME

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RECOMMENDATIONS:

Members are asked to consider the current position regarding the 2020/21 revenue budget, savings and capital programme, and consider actions to address budget pressures.

EXECUTIVE SUMMARY:

The purpose of this report is to outline the current position of expenditure against the 2020/21 budget, including the implications of the impact of COVID-19 on the council's financial position, and provide an update on the approved savings programme as at the end of September 2020.

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BACKGROUND DOCUMENTS:

Service budget monitoring reports to Lead Members, savings pro-formas and other finance working papers.

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KEY DECISION: NO

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KEY COUNCIL POLICIES: Budget Strategy; Medium Term Financial Strategy

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EQUALITY IMPACT ASSESSMENT AND IMPLICATIONS:

Equality impact assessments are assessed at an individual savings level by the service group responsible.

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ASSESSMENT OF RISK:

Key budgetary control risks are identified in this report, including forecast variances and risk levels associated with the realisation of savings proposals. The financial impacts of COVID-19 have increased the level of uncertainty and risk to the budget and to the medium term financial strategy.

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LEGAL IMPLICATIONS Supplied by:

Not applicable to this report

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FINANCIAL IMPLICATIONS: Included in body of report

Report produced by the finance team working with budget managers within service groups.

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PROCUREMENT IMPLICATIONS Supplied by:

Not applicable to this report

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HR IMPLICATIONS Supplied by:

Not applicable to this report

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CLIMATE CHANGE IMPLICATIONS Supplied by:

Not applicable to this report

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OTHER DIRECTORATES CONSULTED:

All, council-wide matter

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WARDS TO WHICH REPORT RELATES: All

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## **1 INTRODUCTION**

- 1.1 This report sets out the current position of expenditure against the 2020/21 revenue and capital budgets at 30 September 2020, including a summary of the current position with regard to the 2020/21 savings programme.

## **2 BUDGET MONITORING POSITION**

- 2.1 The current position by service group is shown in Table 1. As at the end of September, the projected position for the year end is an overspend of £0.299m.
- 2.2 The Dedicated Schools Grant (DSG) is projected to have a negative in-year variation of £3.628m at the year end. This position includes £0.679m in respect of potential lost nursery income caused by COVID-19. The remainder of the variance, £2.949m, is mainly due to pressures within the High Needs block resulting from increasing demand and additional council statutory duties for 19 to 25 year olds as a result of the Children's and Families Act for which no additional funding has been provided by central government. The Education and Skills Funding Agency has agreed a DSG recovery plan which will be monitored during the financial year.
- 2.3 Achievement of the annual budget depends on a number of assumptions. Key amongst these are estimates of the achievable amount of agreed savings. Section 3 highlights the most significant of these by service group.
- 2.4 The margin for error in the forecasts is greater than in "normal" years because of uncertainties about the severity and length of the financial impact of COVID-19. Our forecasts, reflected in monthly returns to MHCLG, make assumptions about the length and severity of the pandemic and its effect on expenditure and income forecasts. These assumptions are being continually revised as the national response to the pandemic develops. The figures in this report are as at the end of September and as such do not reflect any further impact of the second lockdown.
- 2.5 Available government COVID-19 funding is being applied to this financial year. Some pressures, in particular those relating to council tax and business rates, will fall on future years. While government has undertaken to examine the impact of COVID-19 on collection fund income, at the moment there is no committed funding for future years. There therefore remain significant risks to the council's financial resilience over the medium term.

**Table 1**

	<b>Annual</b>	<b>Forecast</b>	<b>Year end</b>	<b>RAG</b>
	£m	£m	£m	
<b>General Fund</b>				
People (Children's) - GF	92.701	93.193	(0.492)	A (Red)
People (Adults)	64.146	64.481	(0.335)	A (Red)
Place	46.356	50.878	(4.522)	A (Red)
Service Reform	12.184	14.109	(1.925)	A (Red)
Public Health	19.757	19.757	-	F (Green)
Precepts and Charges	38.763	38.763	-	F (Green)
Capital Financing	37.081	37.081	-	F (Green)
Other budgets	(73.827)	(62.969)	(10.858)	A (Red)
Social care	-	10.600	(10.600)	A (Red)
Govt emergency funding	-	(28.433)	28.433	F (Green)
<b>Total General Fund</b>	<b>237.161</b>	<b>237.460</b>	<b>(0.299)</b>	<b>A (Red)</b>
<b>People (Children's) - DSG</b>	<b>44.700</b>	<b>48.328</b>	<b>(3.628)</b>	<b>A (Red)</b>

## 2.6 People (Children's)

The majority of children's expenditure is incurred via joint commissioning arrangement through the integrated fund. Further details are provided in Section 2.12 below.

The remaining non-integrated fund element of the children's service group currently has a budget pressure of £0.492m, which is largely due to a forecast underachievement of external income.

## 2.7 People (Adults)

The majority of adults (adult social care) expenditure is incurred via a joint commissioning arrangement through the integrated fund. Further details are provided in Section 2.12 below.

The forecast outturn position for the service group for the financial year 2020/21 is an overspend of £0.335m.

Services within the People Adults service group are working to maintain the high levels of care to some of the most vulnerable users in the city under even more challenging circumstances due to the outbreak of Covid-19. The budget pressures are mainly as a direct result of changes to the service relating to the pandemic and relate to the Supported Housing Service and the delivery of food parcels.

There was also a predicted overspend in the Salford Assist service, due to the costs associated with providing food vouchers and help with meeting utilities costs during the current period. Grant funding has been announced to meet the cost of providing food and essential supplies and it is therefore anticipated that this overspend will be offset.

## 2.8 Place

The adverse outturn position for the service group for the financial year 2020/21 is £4.522m.

Covid-19 has had a substantial impact on income within Place, particularly across advertising on the highways, parking, planning and building control, school and commercial catering and trade waste.

The underlying budget pressures within the service remain, primarily in relation to previous years' savings aligned to the implementation of transformation savings, Public Health and The Landing.

## 2.9 Service Reform

There is an adverse forecast outturn of £1.925m partly driven by income loss across a range of service areas, for example registrars and externally-provided services. In addition, there is a significant budget pressure within Legal and Governance services. Further work is being undertaken with the shared legal service and service groups to consider how costs could be reduced.

## 2.10 Public Health

The service group is currently forecast to spend to budget. This will continue to be monitored closely especially in terms of any potential expenditure due to the ongoing pandemic. Initial assumptions are that new responsibilities such as track and trace will be funded within allocated grant levels.

The large proportion of public health expenditure is incurred via joint commissioning arrangement through the integrated fund. Further details are provided below.

## 2.11 Other budgets

The variance arises from a number of significant, corporate COVID-19 pressures including the anticipated loss of dividends and interest income, increased borrowing costs, the council's contribution to GM emergency mortuary costs and an increase in forecast debt write-offs.

## 2.12 Social care (risks around integrated arrangements)

### Forecast position

The forecast outturn in table 1 reflects a range of risks around social care arrangements, within and outside the fund. These include the possibility of further provider support being necessary, the possibility that the risk share arrangement will be activated and risks to NHS funding streams currently expected to support social care COVID-19 pressures.

### Integrated Fund

In 2019/20 the Council and Salford CCG expanded their pooled budget arrangements through the creation of an integrated fund covering a range of children's, adults' and primary care services. Under the terms of the risk share agreement the council would be required to put in additional funding to make good a proportion of any shortfall in relation to the children's and adult's element of the integrated fund.

## **Children's**

The majority of Children's expenditure is incurred via a joint commissioning arrangement through the children's section of the integrated fund. The opening position on the integrated fund for children's included a net uplift in the budget of approximately £5.8m, reflecting both the budget pressures in 2019/20 and anticipated savings from the transformation programme, most of which (£5m) has been retained as a contingency against pressures rather than allocated to specific service areas at this early stage in the year.

There are a range of factors that will significantly influence expenditure in relation to the integrated fund in 2020/21. The partners of the fund are working to quantify the immediate impact on expenditure and funding as a result of Covid-19, whilst also trying to model the financial impact of how services will continue to be delivered as part of planning for recovery, with a high level estimate of cost / income loss pressures of approximately £5.9m. This pressure would be on top of the underlying (non-covid) pressure of circa £1.5m. The forecast position for the integrated fund for children's will continue to be reported through the Children's Commissioning Committee.

Funding arrangements for the integrated fund are governed by a risk share agreement between the partners. Any under / overspend will be shared between partners in proportion to their funding contribution. The risk to the council should be seen as high and should there be an overspend the council will be required to contribute 68% of the total

## **Adults (Adult Social Care and Public Health)**

The majority of Adult Social Care expenditure is incurred via a joint commissioning arrangement through the adult's section of the integrated fund. The opening position on the integrated fund for adults required a saving in the region of £2m to be delivered.

There are a range of factors that will significantly influence expenditure in relation to the integrated fund in 2020/21. The partners of the fund along with providers are working to quantify the impact on expenditure and funding as a result of Covid-19, whilst also trying to model the financial impact of how services will continue to be delivered as part of planning for recovery. Any under / overspend will be shared between partners in proportion to their funding contribution and, should there be an overspend, the council will be required to contribute 20% of the total.

The immediate response to supporting Adult Social Care services during the pandemic has also led to the development of a "Salford Offer" to the market to provide a package of support measures. The cost of this package of support is currently being managed by the partners of the fund and it is intended to be met through a combination of Salford CCG's funding drawdown as part of its share of the £1.3bn support available nationally in relation to hospital discharge, Salford City Council's share of the support for Covid-19 related pressures and the two rounds of Infection Control funding provided to Salford City Council (£1.9m & £2m).

## **Government emergency funding**

Includes tranches 1 to 4 of the government's emergency COVID-19 funds plus an estimate of the full year reimbursement claim for lost sales, fees and charges income. The funding for lost income will not cover commercial income, which represents a significant portion of the council's income loss, nor will it cover income lost by SCL.

### **2.13 Comparison to COVID-19 returns to CLG**

The council's October return (number 7) to CLG identifies an estimated £54.8 of pressures, of which £51.4m arise in 2020/21.

Of the £51.4m pressures:

- £19.6m relates to the collection fund (BR and ctax). Because of the statutory mechanisms, the direct impact of these pressures will fall on future years rather than 2020/21. Normally they would fall on the immediately following year, ie 2021/22, but new Regulations in response to Covid19 require the impact instead to be spread over three years, 2021/22 to 2023/24. These pressures will be accounted for in a review of the council's MTFS.
- £0.7m relates to DSG
- £0.1m relates to HRA
- £2.7m relates to provisions for possible scenarios about which decisions have not yet been made
- The remaining £28.3m is either recognised in the general fund service positions reported above and in table 1 or is being managed within services' overall financial positions.

We have had to make assumptions about the length and severity of the impact of COVID-19 and its financial effect on residents and businesses. Our evidence on which to extrapolate forecasts is limited given continual changes in the national and local position for the pandemic and the response to it. We will continue to revise our estimates and forecast as more evidence becomes available. Should the impact on the economy be prolonged, we will face additional risks of lost income and additional expenditure demands to support our residents.

Government general emergency funding so far is £28.4m, including an estimate for reimbursement of lost sales, fees and charges income. There is as yet no committed funding solution to recognise the impacts on 2021/22 and future years.

2.14 Whilst making monthly returns to MHCLG and estimating the financial impact upon the council, the key issue is the mitigation of pressures as far as possible and the management of the remaining pressure upon the budget. Options to address these pressures include:

- Review of the Medium Term Financial Strategy
- Use of earmarked reserves and general balances
- Review of budgets
- Access to further external funds

This work is ongoing and will be included within existing budget processes.

### **3 CURRENT RISK STATUS OF SAVINGS**

3.1 As part of a risk assessment process, the lead officer for each service group supported by the relevant Strategic Finance Manager have categorised each savings proposal as follows:

**Table 2**

Rating	Risk	Definition	2020/21 Saving £m
Green	Low	The saving has already been achieved, or there is a low likelihood of not achieving the savings target.	1.230
Amber	Medium	There is a medium risk attached to achieving the approved savings target, the saving is assumed as being achieved in the year end forecast position.	4.451
Red	High	There is a higher risk of not achieving the full savings target in these proposals.	-
<b>Total</b>			<b>5.681</b>

3.2 Table 2 above shows the current risk associated with the savings proposals for 2020/21 for the Council as a whole. It is expected that service groups will mitigate the impact of those savings highlighted high or medium risk through underspends in other areas.

3.3 Table 3 below breaks down the risk across each service group.

**Table 3**

RAG Rating		People - Children's £m	People - Adults £m	Place £m	Service Reform £m	Public Health £m	Central Resources £m	Total £m
Green	Achieved/ Low	-	-	1.230	-	0.900	-	2.130
Amber	Medium	1.758	1.762	-	0.031	-	-	3.551
Red	High	-	-	-	-	-	-	-
		<b>1.758</b>	<b>1.762</b>	<b>1.230</b>	<b>0.031</b>	<b>0.900</b>	<b>-</b>	<b>5.681</b>

## 4 RESERVES POSITION

4.1 The general fund reserve is a useable reserve intended to provide adequate cover to address the strategic, operational and financial risks facing the authority.

4.2 As reported in the 2019/20 outturn report, the opening balance on reserves as at the 1 April 2020 is £13.2m.

4.3 The council must have regard to the advice of its CFO in setting a minimum level of the reserve. For 2020/21, the council set a minimum level of £12.68m and a desirable target of £22.055m.

## 5 CAPITAL MONITORING

5.1 This section sets out recent developments regarding the 2020/21 capital programme. **Appendix A** attached provides a detailed scheme-by-scheme analysis of the programme, including sources of funding and spend to the end of September.

5.2 The current 2020/21 approved capital programme is **£171.388m** as shown in Table 5, analysed by service group. The increase to the programme of £0.022m since last reported in August is detailed in section 5.4.

### 5.3 Programme virements

Place have been granted approval under the constitution for the virement of resources between services identified in table 4.

**Table 4 – virements within Place**

Scheme Group	Scheme Name	Resources no longer required for the purpose of the 20/21 bid	Additional resources required before 31/03/21
		£m	£m
Strategic Connections <b>Regeneration</b>	Madamswood Road SBNI	-	0.295
		-	<b>0.295</b>
Empty properties Housing Enforcement <b>Housing reg Services</b>	Empty properties	(0.054)	-
	Housing Enforcement	(0.300)	-
		<b>(0.354)</b>	-
Property General <b>Property</b>	Property General	(0.103)	-
		<b>(0.103)</b>	-
Operational Divison Buile Hill Mansion <b>Environment</b>	Fleet Replacement Strategy	-	1.100
	Buile Hill Mansion	(0.800)	-
		<b>(0.800)</b>	<b>1.100</b>
Highways Investment Programme Block 3 schemes <b>Highways</b>	Highways Investment Programme Block 3 schemes (grant)	(0.195)	-
		(0.100)	-
		<b>(0.295)</b>	-
<b>SCL</b>	Cultural Development Schemes	(0.114)	-
	SCL IT equipment	-	0.168
	Brookhouse Changing Rooms	-	0.103
		<b>(0.114)</b>	<b>0.271</b>
<b>Total</b>		<b>(1.666)</b>	<b>1.666</b>

In addition to the above virements, there has been an approved virement £0.160m (unsupported borrowing) for the Urban Tree Challenge, from the Green City Fund within the Regeneration Strategic Place Making grouping to the Environment grouping. This virement is reflective of scheme management by the Environment team.

### 5.4 Programme variations

#### **Highways +£0.022m**

There has been an increase to the Highways programme of £0.022m in S106 resource, for the delivery of a tree planting scheme on the A580.

5.5 Expenditure to date is £43.338m against the annual programme of £171.388m. A breakdown by service can be found in Appendix A. As a result of the analysis of the impact

of COVID-19 on the capital programme, several schemes are expected to be re-profiled to 2021/22. These will be updated in October's report.

Project managers, supported by Finance, will continue to monitor the capital programme to ensure that schemes remain on track.

**Table 5: Capital Programme and Expenditure**

<b>Service</b>	<b>Invest to Save/ Self financing</b>	<b>Unsupported borrowing</b>	<b>Grant</b>	<b>Other External</b>	<b>Approved Programme 2020-21</b>	<b>Spend to Sept. 2020</b>
Place	44.551	40.985	42.843	1.389	129.769	26.732
People - Adults	10.227	-	3.149	-	13.376	0.778
People - Children's	-	1.672	9.280	-	10.952	1.420
Service Reform	16.680	0.612	-	-	17.291	14.409
	<b>71.458</b>	<b>43.269</b>	<b>55.273</b>	<b>1.389</b>	<b>171.388</b>	<b>43.338</b>

## **6 RECOMMENDATION**

- 6.1 Members are asked to consider the current position regarding the 2020/21 revenue budget, savings and capital programme, and consider actions to address budget pressures.

## Appendix A - Capital Programme 2020/21

Scheme Group	Sub area	Invest to save/ self financing	Unsupported borrowing	Grant	Other External	Approved Programme 2020-21	Spend to September 2020
<b>PLACE</b>							
Regeneration	Pre-Imp Development	-	0.160	-	-	<b>0.160</b>	0.031
Regeneration	Pre-Imp Infrastructure	-	0.386	-	-	<b>0.386</b>	0.018
Regeneration	City Centre Salford	-	2.770	10.266	-	<b>13.036</b>	0.454
Regeneration	Ordsall and Salford Quays	-	0.721	5.544	-	<b>6.265</b>	1.368
Regeneration	Western Gateway	-	0.179	-	-	<b>0.179</b>	0.003
Regeneration	Town centres	-	0.624	0.050	-	<b>0.674</b>	0.003
Regeneration	RHS Bridgewater	-	1.352	1.135	-	<b>2.487</b>	1.429
Regeneration	Strategic Connections	-	1.238	10.863	-	<b>12.101</b>	2.840
Regeneration	Strategic Place Making	-	0.164	-	-	<b>0.164</b>	0.006
Regeneration	Strategic environmental Infrastructure plan	-	0.050	-	-	<b>0.050</b>	-
Regeneration	Strategic development	-	0.050	-	-	<b>0.050</b>	-
Regeneration	Regeneration related project costs	-	1.297	-	-	<b>1.297</b>	0.432
	<b>Regeneration total</b>	<b>-</b>	<b>8.991</b>	<b>27.857</b>	<b>-</b>	<b>36.848</b>	<b>6.583</b>
Housing - Reg. Services	Home Improvement Agency	-	0.219	-	-	<b>0.219</b>	0.021
Housing - Reg. Services	Winter Welfare	-	0.134	-	-	<b>0.134</b>	-
Housing - Reg. Services	Affordable warmth	-	0.138	-	-	<b>0.138</b>	0.018
Housing - Reg. Services	Handyperson	-	0.350	-	-	<b>0.350</b>	0.099
Housing - Reg. Services	Project Development Costs	-	0.525	-	-	<b>0.525</b>	-
Housing - Reg. Services	Salford Money Line	-	0.040	-	-	<b>0.040</b>	-
Housing - Reg. Services	Housing project costs	-	0.505	-	-	<b>0.505</b>	-
Housing - Reg. Services	Landlord Accreditation	-	0.001	-	-	<b>0.001</b>	-
Housing - Reg. Services	DCLG Cluster	-	0.010	-	-	<b>0.010</b>	-
Housing - Reg. Services	Empty properties	-	0.243	0.240	-	<b>0.484</b>	0.001
Housing - Reg. Services	Housing enforcement	-	1.292	-	-	<b>1.292</b>	0.035
Housing - Reg. Services	Housing crime reduction	-	0.259	-	-	<b>0.259</b>	0.034
Housing - Reg. Services	CPO	-	0.095	-	-	<b>0.095</b>	0.002
	<b>Housing Regulatory Services total</b>	<b>-</b>	<b>3.810</b>	<b>0.240</b>	<b>-</b>	<b>4.051</b>	<b>0.210</b>

<b>Scheme Group</b>	<b>Sub area</b>	<b>Invest to save/ self financing</b>	<b>Unsupported borrowing</b>	<b>Grant</b>	<b>Other External</b>	<b>Approved Programme 2020-21</b>	<b>Spend to September 2020</b>
Housing Strategy and Enabling	Creating a new Pendleton	-	1.186	-	-	<b>1.186</b>	0.238
Housing Strategy and Enabling	Disabled Facilities work	-	-	-	-	-	-
Housing Strategy and Enabling	Duchy Gypsy and Travellers site	-	0.250	-	-	<b>0.250</b>	-
Housing Strategy and Enabling	Project Development Costs Hsg Strat	-	0.100	-	-	<b>0.100</b>	-
Housing Strategy and Enabling	Tower block safety works	-	4.000	-	-	<b>4.000</b>	0.093
Housing Strategy and Enabling	Housing delivery and development	22.237	0.485	0.006	-	<b>22.729</b>	0.021
Housing Strategy and Enabling	Derive	1.377	2.020	-	-	<b>3.397</b>	2.497
Housing Strategy and Enabling	HRA new builds	3.919	-	5.738	-	<b>9.657</b>	0.196
Housing Strategy and Enabling	Housing & Planning capitalised costs	-	0.106	-	-	<b>0.106</b>	-
	<b>Housing Strategy and Enabling total</b>	<b>27.533</b>	<b>8.147</b>	<b>5.744</b>	-	<b>41.424</b>	<b>3.045</b>
Property	Low carbon (carbon management)	2.184	0.967	1.292	-	<b>4.443</b>	0.126
Property	Property - General	-	4.531	-	-	<b>4.531</b>	0.896
Property	Property - new premises	-	0.200	-	-	<b>0.200</b>	-
Property	100 Embankment	14.604	0.060	-	-	<b>14.664</b>	11.501
Property	Cost of disposals *	-	-	-	-	-	0.105
	<b>Property total</b>	<b>16.788</b>	<b>5.758</b>	<b>1.292</b>	-	<b>23.838</b>	<b>12.628</b>
Environment	Greenspace & Streetscene Infrastructure	-	0.675	-	-	<b>0.675</b>	0.206
Environment	Parks Improvement Schemes	-	0.055	-	0.779	<b>0.834</b>	0.183
Environment	Buile Hill Mansion	-	0.300	0.125	-	<b>0.425</b>	-
Environment	Bereavement	-	0.050	-	-	<b>0.050</b>	0.034
Environment	Operational Division Schemes	0.230	4.967	-	-	<b>5.197</b>	0.979
	<b>Environment total</b>	<b>0.230</b>	<b>6.048</b>	<b>0.125</b>	<b>0.779</b>	<b>7.182</b>	<b>1.402</b>

Scheme Group	Sub area	Invest to save/ self financing	Unsupported borrowing	Grant	Other External	Approved Programme 2020-21	Spend to September 2020
Highways	Capitalisation of highways maintenance	-	1.980	-	-	<b>1.980</b>	-
Highways	Highways Investment Programme	-	1.320	0.600	-	<b>1.920</b>	1.197
Highways	Crash Barrier Programme (S)	-	0.104	-	-	<b>0.104</b>	0.007
Highways	Drainage & Culvert Investment Programme	-	0.403	-	-	<b>0.403</b>	0.064
Highways	Construction schemes	-	0.565	1.590	-	<b>2.154</b>	0.033
Highways	Structures	-	1.124	0.328	-	<b>1.452</b>	0.001
Highways	Signs and Bollards	-	0.122	-	-	<b>0.122</b>	-
Highways	Highways Network Management	-	0.032	-	-	<b>0.032</b>	-
Highways	Lighting Programme (High Mast)	-	0.119	-	-	<b>0.119</b>	-
Highways	Block 3	-	0.030	4.580	0.172	<b>4.783</b>	0.535
	<b>Highways total</b>	-	<b>5.799</b>	<b>7.098</b>	<b>0.172</b>	<b>13.069</b>	<b>1.838</b>
SCL	Leisure Centre Equipment	-	0.071	-	-	<b>0.071</b>	0.026
SCL	Printer Refresh	-	-	-	0.110	<b>0.110</b>	-
SCL	SCL IT Equipment	-	0.168	-	-	<b>0.168</b>	-
SCL	Worsley Leisure Centre Refurbishment	-	0.016	-	-	<b>0.016</b>	-
SCL	Pendleton Leisure Centre	-	0.969	0.013	-	<b>0.981</b>	0.089
SCL	Cleavley track - Synthetic Track Repair	-	0.398	-	-	<b>0.398</b>	0.338
SCL	Brookhouse Changing Rooms	-	0.174	0.097	-	<b>0.270</b>	0.149
SCL	Salford Roosters Changing Rooms	-	0.274	0.378	0.028	<b>0.681</b>	0.032
SCL	Salford Sports Village	-	-	-	0.299	<b>0.299</b>	0.256
SCL	Cultural Development Schemes	-	0.362	-	-	<b>0.362</b>	0.137
	<b>Leisure total</b>	-	<b>2.433</b>	<b>0.487</b>	<b>0.438</b>	<b>3.357</b>	<b>1.026</b>
<b>Place Total</b>		<b>44.551</b>	<b>40.985</b>	<b>42.843</b>	<b>1.389</b>	<b>129.769</b>	<b>26.732</b>

<b>Scheme Group</b>	<b>Sub area</b>	<b>Invest to save/ self financing</b>	<b>Unsupported borrowing</b>	<b>Grant</b>	<b>Other External</b>	<b>Approved Programme 2020-21</b>	<b>Spend to September 2020</b>
<b>People</b>							
Children's	Pupil Place Planning	-	-	5.218	-	<b>5.218</b>	0.010
Children's	School Condition	-	-	3.123	-	<b>3.123</b>	0.926
Children's	SEND	-	-	0.940	-	<b>0.940</b>	0.002
Children's	Children's other	-	-	-	-	-	0.036
Children's	Social Care Management replacement	-	1.672	-	-	<b>1.672</b>	0.445
		-	<b>1.672</b>	<b>9.280</b>	-	<b>10.952</b>	<b>1.420</b>
Adults	Disabled Facilities Grant (DFG)	-	-	3.085	-	<b>3.085</b>	0.053
Adults	Intermediate Care Facility	10.227	-	-	-	<b>10.227</b>	0.685
Adults	Community Capacity Grant	-	-	0.064	-	<b>0.064</b>	0.040
Adults	Mid-wife Unit	-	-	-	-	-	-
		<b>10.227</b>	-	<b>3.149</b>	-	<b>13.376</b>	<b>0.778</b>
<b>People Total</b>		<b>10.227</b>	<b>1.672</b>	<b>12.429</b>	-	<b>24.328</b>	<b>2.197</b>
<b>Service Reform</b>							
ICT	ICT	-	0.612	-	-	<b>0.612</b>	0.991
Corporate	Strategic investments	16.680	-	-	-	<b>16.680</b>	13.417
<b>Service Reform Total</b>		<b>16.680</b>	<b>0.612</b>	-	-	<b>17.291</b>	<b>14.409</b>
<b>Capital programme total</b>		<b>71.458</b>	<b>43.269</b>	<b>55.273</b>	<b>1.389</b>	<b>171.388</b>	<b>43.338</b>

