

## CHILDREN'S COMMISSIONING COMMITTEE

Wednesday 11 November 2020, 09:30 – 11:32

### Present

Councillor John Merry, CBE (JM)	Deputy City Mayor and Lead Member for Children's and Young People Services - SCC
Nick Browne (NB)	Clinical Director of Partnerships / Neighbourhood Lead - CCG
David Warhurst (DH)	Chief Finance Officer - CCG
Councillor John Walsh (JW)	Executive Support Member for Education and Learning - SCC
Steve Dixon (SD)	Chief Accountable Officer - CCG
Councillor Jim Cammell (JC)	Executive Support Member for Social Care and Mental Health - SCC
Francine Thorpe (FT)	Director of Quality and Innovation - CCG
Kate Jones (KJ)	Neighbourhood Lead - CCG
Councillor Bill Hinds (BH)	Lead Member for Finance and Support Services - SCC
Charlotte Ramsden, OBE (CR)	Strategic Director, People - SCC

### In Attendance

Debbie Blackburn (DB)	Assistant Director of Public Health Nursing and Wellbeing (SCC)
Eejay Whitehead (EW)	Senior Service Improvement Manager - Children & Maternity - CCG
Chris Hesketh (CH)	Head of Financial Management - SCC
Chris Mee (CM)	Strategic Finance Manager
Mr Mike McHugh (MM)	Senior Democratic Services Advisor - SCC

### Apologies

Tom Regan (TR)	Clinical Director for Commissioning - CCG
Joanne Hardman (JH)	Chief Finance Officer - SCC
Karen Proctor (KP)	Director of Commissioning - CCG

### 1. Apologies for Absence

The above apologies were noted.

## **2. Declarations of Interest**

There were no declarations of interest in any of the items on the agenda.

## **3. Draft Minutes of the Meeting held on 9 September 2020**

The minutes of the meeting held on 9 September 2020 were approved as a correct record.

## **4. Matters arising**

There were no matters arising.

## **5. Finance Report**

DW presented a financial report which provided the Children's Commissioning Committee (CCC) with an in-year update in relation to the financial performance of the Children's element of the integrated fund at month 6 (September) 2020/21.

It was noted that, at month 6, the children's element of the Integrated Fund (IF) was currently showing an overspend of £1.3m.

The main areas of over and under performance within the fund against the approved integrated fund plan for 2020/21 were highlighted as follows -

- Looked After Children £3.0m overspend

£2.0m of this overspend related to out of area placements. The other areas to note are Independent Fostering Arrangements (£0.5m) and Residential care (£0.3m).

- Committed Developments £3.3m underspend

This predominantly related to the release of the contingency (£5m full year) that was set aside to offset the pressure on looked after children.

- Committed Developments

The nationally calculated block contracts resulted in overspends on Children's, offset by services underspends on Adults. Consequently, a further £0.7m had been transferred to September 2020 bringing the total transferred to £2.1m. The Adult's position following the transaction was materially balanced.

Further information was presented which gave an indication of the likely spend relating to the children's integrated fund for the remainder of 2020/21 and the affordability of the plan for the rest of the year based on the latest funding allocations received.

Details were also provided which related to the key risks along with updates which were related to the children's integrated fund. This was provided along with the next steps in delivering a balanced children's integrated fund position for 2020/21.

RESOLVED: (1) THAT the in-year position of the children's services within the Integrated Fund for 2020/21 be noted.

(2) THAT the risks and next steps for children's services for the remainder of 2020/21 be noted.

## **6. Children, Young People and Families Impact Assessment Framework Covid-19**

DB submitted a report which provided the Children's Commissioning Committee (CCC) with an update on the Children, Young People and Families Impact Assessment Framework for Covid-19.

It was confirmed that the document had been collated to develop a whole system approach and allowed full engagement with a wider range of partners to fully understand the impact, and the emerging issues, relating to Covid-19.

The process also allowed for a clear system of tracking progress in each of the priority areas.

The impact assessment identified a number of positive impacts which enabled learning to be incorporated, and to consider opportunities going forward, along with the negative impacts that the pandemic had created.

It was confirmed that currently there was no available benchmarking or comparators with other GM authorities, however this had been escalated via the Strategic Clinical Network.

Discussion took place in respect of a number of issues, including -

- Attendance at the PANDA Unit at Salford Royal Foundation Trust
- Attendance at School
- Young People not in education, employment and training (NEET) aged 16/17
- Education Health and Care Plans (EHCPs)
- Referrals to the Child and Adolescent Mental Health Services (CAMHS)
- Referrals to the Adult Mental Health Services
- Unemployment and associated links with child poverty

- Universal Credit Claims and the increased workload of the Welfare Rights and Debt Advice Service (WRDAS)
- Specific areas of increased focus during the pandemic, including -
  - Domestic abuse
  - Mental Health issues, especially in children and young people
  - Poverty
  - Impact on children with disabilities
  - school attendance

RESOLVED: (1) THAT the report be noted.

(2) THAT updated monitoring reports relating to the matter be presented at future meetings of this Committee.

(3) THAT a report on the mental health impact, specifically the numbers of children and young people presenting at the PANDA Unit at Salford Royal Foundation Trust be presented at a future meeting of this Committee.

## **7. Salford Transitions Policy**

DB submitted a report which provided the Children's Commissioning Committee (CCC) with an update on the Salford Transitions Policy.

It was reported that work had been Ongoing to support transitions in Salford for many years. It was confirmed that the policy document would be submitted for consideration at the next meeting of the Children's Commissioning Committee and that it was an adaptation of the work and the opportunity to develop a shared vision.

It was noted that in some cases young people a did not fit only one criterion for transition and could therefore fall between gaps. The new policy document created overarching principles and developed an approach to coordinate the transition effectively.

Using multi agency approaches and creating a shared system for identification Salford would ensure the right professionals supported the transition.

It was confirmed that the policy document would be the start of the journey - for some areas transition processes were well established, however, where pathways had not been developed previously, ongoing work would be needed to explore the risks and need for investment for some elements.

This was an ambitious piece of work and was not replicated in other areas. The aim of the ground-breaking work and would see positive outcomes for the young people of Salford.

It was noted that the report would Also be shared at the next meetings of the Adult Commissioning Committee (ACC) and the Health and Care Commissioning Board (HCCB).

RESOLVED: (1) THAT the ongoing work to improve transitions for young people in Salford be noted.

(2) THAT the further work required be noted, and that the initial implementation of the policy be supported.

(3) THAT the development of a resource review to support the work be endorsed.

## **8. Integrated Fund Business Plan and Financial Implications**

DW presented the Children's Commissioning Committee Annual Business Plan Update and Financial Implications.

It was noted that the locality had refreshed its business plan for the remainder of 2020/21, with the proposal being presented at the health and care commissioning board and the commissioning committees in September 2020. At the time of presenting the business plan, it was clear that the financial regimes for both the NHS and local authorities still required clarity.

Therefore, at the time of presentation it had not been possible to ascertain the level of financial risk or the affordability of the proposed priorities.

Brief updates were provided in relation to those priorities along with a high-level overview of the costs.

Information was also provided which would allow the Committee to consider the continuation of priorities with the context of the overall financial position. In order to provide an overview of the level of investment that was required of the integrated fund, details of all priorities were presented.

An overview was provided of the localities financial position and affordability. It was recognised that there were still a significant number of unknowns relating to finances, under therefore the proposal was that the identified system priorities should be worked up into business cases recognising that the locality agreed These were critical to recovery and restoration.

It was confirmed that for the Children's Committee, after the inclusion of these strategies and also pre-committed investments agreed prior to the pandemic, there would be a £2.5m savings target, which was in line with the fund's starting point at the beginning of the financial year.

RESOLVED: (1) THAT the proposed priorities, the affordability of the business plan be noted.

(2) THAT the proposed priorities, including the required level of investment be noted; and that the final decision to invest be predicated on the successful approval of a business case at this committee.

(3) THAT The risks identified in Section 5 of the report be noted.

## **9. BOND Programme Business Case**

DB presented a report which provided the Children's Commissioning Committee (CCC) With summary information of the programmes in the Better Outcomes New Delivery (BOND) programme formerly known as Best Value.

Information was provided relating to the background for the programme and detailed the investment by the Salford Clinical Commissioning Group (CCG) into four programmes of Children's transformation. It was confirmed that each programme had interdependencies and sought to improve the outcomes of Salford children and their families.

The programmes were implemented, based on evidence of effectiveness from other parts of the country, and localised to work within existing systems. Each programme was funded on an 'invest to save' basis and details of the savings and cost avoidance for each programme were provided.

A financial summary impact was provided, as follows -

- Original estimated pressure reduction/cost avoidance against "do nothing" over 5-year period to 2023/24 - £4.8m
- Actual placement cost avoidance to date against "do nothing" - £2.315m
- Estimated cost avoidance from cases referred/open to all programmes not becoming Outside Placement £4m
- Estimated long term cost avoidance of DA/Trauma Informed programme of £0.5m
- Maximum recurring cost of BOND programme to integrated fund £2.591m (2021/2022 prices)

It was confirmed that all aspects of the programme were delivering cost benefits, however, due to the compounding nature of the Covid-19 pandemic and the associated impact on Out Of Borough (OOB) placements agreement was sought to extend, mainstream and harmonise aspects of the programme to maximise long lasting change.

The external evaluation from Darlington highlighted the step change this investment had on children's services, with clear opportunities to implement earlier intervention across the wider People's Directorate. Understanding and responding to trauma, to build resilience, both on an individual and family level would support the further prevention agenda.

RESOLVED: (1) THAT the Health and Care Commissioning Board be recommended to approve the required funding for the continuation of the BOND programme.

(2) THAT arrangements be made for this report to be included on the agenda for consideration at the next meeting of the Health and Care Commissioning Board.

### **10.0-25 Highlight reports from sub-groups**

The following items were submitted to the Committee for information -

- 0-25 Highlight - Therapies ERG
- 0-25 Highlight - Salford Thrive
- 0-25 Highlight - Bond Programme
- 0-25 Highlight - Early Help
- 0-25 Highlight - SEND Partnership

RESOLVED: THAT the update reports be noted.

### **11. Urgent Business - Part 1**

There were no items of urgent business.

### **12. Exclusion of the Public**

RESOLVED: THAT, under section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following item of business on the grounds that it involves the likely disclosure of exempt information as specified in paragraph 3 of Part 1 of Schedule 12A to the Act.

### **13. Ingleside Birth and Community Centre update**

EW submitted a report which provided the Children's Commissioning Committee (CCC) with an update on progress following the discussion at previous meetings on the future commissioning of Ingleside BCC.

RESOLVED: THAT the report be noted; and that further updates be presented at future meetings of this Committee.

### **14. Urgent Business - Part 2**

There were no items of urgent business.

### **15. Dates of Future Meetings**

RESOLVED: THAT the next meeting of this Committee be held on Wednesday 13 January 2021 at 9.30am.