

**ADULTS COMMISSIONING COMMITTEE (PART 1)**  
**11<sup>TH</sup> MAY 2022**  
**AGENDA ITEM NO 7 - INTEGRATED COMMISSIONING PLAN 2022/23 (ADULTS)**

Item for: Decision/Assurance/Information

<b>Report of:</b>	Fiona Smith, Risk and Assurance Manager (Salford CCG)	
<b>Date of Paper:</b>	25 <sup>th</sup> April 2022	
<b>In case of query, please contact:</b>	Fiona Smith – <a href="mailto:fiona.smith55@nhs.net">fiona.smith55@nhs.net</a>	
<b>Strategic Priorities:</b> (Please tick as appropriate)	Quality, Safety, Innovation and Research	
	Adult Services	√
	Children's and Maternity Services	
	All Age Mental Health	
	Primary Care	
	Enabling Transformation	
<b>Mayoral Priorities:</b> (Please tick as appropriate)	Tackling poverty and inequality	
	Reducing Health Inequalities	√
	Skills and Education (A Learning City)	
	Affordable Housing	
	Transport and Digital Connectivity	
	Tackling the Climate Change Emergency	
	Vibrant Place and Spaces	
Creating an Economy for All		
<b>Purpose of Paper:</b>	<p>The purpose of this paper is to provide the Adults Commissioning Committee (ACC) with an update on the latest position in relation to the development of the 2022/23 Integrated Commissioning plan for Adults services.</p>	

## Further information

How will this benefit the health and wellbeing of Salford residents, or the CCG or City Council?	Strategic planning is the vital to ensure we continue to plan for the future needs of our population. We must continue to provide assurance of our delivery against those plans by managing our performance and risks effectively and reporting timely, accurate information to our stakeholders.
How does this paper address health inequalities and promote inclusion?	The development of the locality plan seeks to address health inequalities and promote inclusion across Salford.
What risks may arise as a result of this paper and how will they be mitigated?	None identified.
Does this address any existing high risks facing the organisation and how does it reduce them?	Although this paper does not seek to specifically address any existing high risks, areas of risk have been considered as part of the planning process.
Are there any possible conflicts of interest associated with this paper?	None identified.
Will any current services or roles be affected by issues within this paper and what are they?	None identified.

Note: Where appropriate, please ensure detail is provided.

## Document Development

Has there been Public Engagement?	Not Applicable
Has there been Clinical Engagement?	Clinical advice has been sought on specific elements within this paper.
Has the impact on Salford socially, economically and environmentally been considered?	Not Applicable
Has there been an analysis of any impacts on equality?	Equality work is included in this plan and impact assessments will be completed on individual work objectives/areas as required
Has legal advice been obtained?	Not Applicable
Has this been to any groups or committees for engagement, comments, or approval?	Not Applicable

**Note:** Where relevant, please provide detail and ensure that it is clear how and when particular stakeholders were involved in this work, that there is clarity of what the key message/decision was, and whether amendments were requested about any part of the work.

## Integrated Commissioning Plan 2022/23 (Adults)

### 1. Executive Summary

The purpose of this paper is to provide the Adults Commissioning Committee (ACC) with an update on the latest position in relation to the development of the 2022/23 Integrated Commissioning plan for Adults services.

The ACC is asked to review, comment and endorse the content of the draft plan.

### 2. Salford approach to planning for 2022/23

NHS Priorities and Planning Guidance 2022/23

- 2.1 The NHS Planning Guidance for 2022/23 was issued on 24<sup>th</sup> December 2021 ([link to 2022/23 planning guidance](#)) and sets out the following priorities for 2022/23:
- A. Invest in our workforce
  - B. Respond to COVID-19 ever more effectively
  - C. Deliver significantly more elective care to tackle the elective backlog, reduce long waits and improve performance against cancer waiting times standards.
  - D. Improve the responsiveness of urgent and emergency care (UEC) and build community care capacity
  - E. Improve timely access to primary care
  - F. Improve mental health services and services for people with a learning disability and/or autistic people
  - G. Continue to develop our approach to population health management, prevent ill-health and address health inequalities
  - H. Exploit the potential of digital technologies to transform the delivery of care and patient outcomes
  - I. Make the most effective use of our resources
  - J. Establish ICBs and collaborative system working
- 2.2 The guidance was reviewed by the Risk and Assurance Manager and each of the requirements was identified. A comparison of the requirements of the 2022/23 planning guidance with the existing 2021/22 Integrated Commissioning Plan identified that the guidance is not substantially different. However, any new or expanded areas were flagged to managers for inclusion in the draft plan.
- 2.3 The previous two years have been extraordinary and 2022 so far continues to present daily challenges as we respond to the changing COVID-19 situation and recovery of services.
- 2.4 With the above in mind and with limited planning resource for the integrated commissioning work due to the Joint Head of Planning and Performance being on

maternity leave and recruitment to cover for this role being unsuccessful, a light-touch approach to strategic planning for 2022/23 has been used by rolling over ongoing actions identified in the 2021/22 plan. In addition, any new or expanded areas from the NHS Planning Guidance for 2022/23 have been included along with any local priorities identified by managers. Capacity will be re-assessed as the year progresses. In order to ensure that every action in the draft plan for 2022/23 is assessed and prioritised appropriately, managers have reviewed their proposed 2022/23 actions.

- 2.5 Integrated Commissioning for Health and Care in Salford aims to provide high quality person-centred care for all, putting Salford people at the heart of everything we do. In support of this, the six strategic themes outlined in the plan remain the same as in previous years and consist of:
- Children's and maternity services
  - Adults Services
  - All Age Mental Health
  - Primary Care
  - Quality, safety, innovation, and research
  - Enabling transformation
- 2.6 An initial draft plan has been considered by the Integrated Leadership Team of the CCG and Council and the Shadow Locality Board, with comments and feedback received for further refinement and development. Finance has conducted an initial comparison / review of the operational plan against the financial plan.

### **3. Draft Integrated Commissioning Plan 2022/23**

- 3.1 The Integrated Commissioning Annual Plan for 2022/23 is attached to this paper at **Appendix 1 (refer to pages 3-9 for Adult Services)** for information, comment, assurance and endorsement. It outlines high level priorities for each of the strategic programme areas from 1st April 2022 until 31st March 2023 to ensure the CCG and City Council play a leading role in delivering the Salford Locality Plan for local people. There are six strategic programme areas outlined in the plan; these include:
- Children's and maternity services
  - **Adults Services**
  - All Age Mental Health
  - Primary Care
  - Quality, safety, innovation, and research
  - Enabling transformation
- 3.2 It is important to note that detailed local plans are still being finalised with colleagues from the CCG and Salford City Council and this plan may be subject to in year change, for example due to national guidance or transition to the Greater Manchester (GM) Integrated Care System (ICS).

#### **4. Planning for the future**

- 4.1 With the development of the Greater Manchester Integrated Care System, greater system working across Salford will need to be established. Therefore, initial meetings have been set up with all health and care organisations across Salford to share approaches to objective setting and planning, and to consider how we can plan for 2022-23 and going forward in a more joined up manner. Two meetings have taken place to date with different partners. There is appetite from all partners to align our planning, though recognition that it will take time to move to a joint approach. This Salford Planning Network will meet again in May and report progress to the Shadow Locality Board.
- 4.2 The 2022-23 Integrated Commissioning Plan has a focus on the restoration of services and reducing COVID-19 backlogs, however, it is impossible to completely predict what ongoing impact COVID-19 will have, or indeed whether we may experience additional waves of the virus. This plan will therefore remain dynamic to ensure that we can respond rapidly to any changing needs within our local population or health and care system as a result of COVID-19, or indeed other external factors.

#### **5. Recommendations**

- 5.1 The Adults Commissioning Committee is asked to:
- note the content of this report for information and assurance
  - review, comment and endorse the content of the Adults Integrated Commissioning plan

**Fiona Smith**  
**Risk & Assurance Manager**

#### **APPENDICES:**

**Appendix 1 – Draft Integrated Commissioning Plan 2022/23**